



The Arc
High Street
Clowne
S43 4JY

To: Chair & Members of the Local
Growth Scrutiny Committee

Contact: Tom Scott
Telephone: 01246 217045
Email: tom.scott@bolsover.gov.uk

Tuesday 12th October 2021

Dear Councillor

LOCAL GROWTH SCRUTINY COMMITTEE

You are hereby summoned to attend a meeting of the Local Growth Scrutiny Committee of Bolsover District Council to be held as a Council Chamber, The Arc, Clowne on Wednesday, 20th October, 2021 at 10:00 hours.

Whilst COVID restrictions have now been eased, we are still taking social distancing measures where possible for the safety of everyone involved in meetings.

Register of Members' Interests - Members are reminded that a Member must within 28 days of becoming aware of any changes to their Disclosable Pecuniary Interests provide written notification to the Authority's Monitoring Officer.

You will find the contents of the agenda itemised onwards.

Yours faithfully



Solicitor to the Council & Monitoring Officer



Bolsover
District Council

We speak your language
Polish **Mówimy Twoim językiem**
Slovak **Rozprávame Vaším jazykom**
Chinese **我们会说你的语言**

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**LOCAL GROWTH SCRUTINY COMMITTEE
AGENDA**

***Wednesday, 20th October, 2021 at 10:00 hours taking place at the Council Chamber, The
Arc, Clowne***

Item No.		Page No.(s)
	<u>PART A - FORMAL</u>	
1.	Apologies for Absence	
2.	Urgent Items To note any urgent items of business which the Chairman has consented to being considered under the provisions of Section 100(B) 4(b) of the Local Government Act 1972.	
3.	Declarations of Interest Members should declare the existence and nature of any Disclosable Pecuniary Interest and Non Statutory Interest as defined by the Members' Code of Conduct in respect of: a) any business on the agenda b) any urgent additional items to be considered c) any matters arising out of those items and if appropriate, withdraw from the meeting at the relevant time.	
4.	Minutes To consider the minutes of the last Local Growth Scrutiny Committee meeting held on 1 st September 2021.	4 - 7
5.	List of Key Decisions and Items to be Considered in Private <i>(Members should contact the officer whose name appears on the List of Key Decisions for any further information. NB: If Members wish to discuss an exempt report under this item, the meeting will need to move into exempt business and exclude the public in accordance with the Local Government (Access to Information) Act 1985 and Local Government Act 1972, Part 1, Schedule 12a for that part of the meeting only).</i>	8
6.	Integration of Social Value in BDC Policy and Delivery Verbal report/discussion item based on attached background documents.	9 - 28
7.	Update on Impact of COVID-19 on Local Economy	

Verbal report.

8. Work Programme 2021/22

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PART B - INFORMAL

The formal meeting of the Committee ends at this point. Members will meet informally as a working party to carry out their review work. This meeting is closed to the public, so members of the public should leave.

9. Review Work

LOCAL GROWTH SCRUTINY COMMITTEE

Minutes of a meeting of the Local Growth Scrutiny Committee of Bolsover District Council held in the Council Chamber, The Arc, Clowne on Wednesday 1st September 2021 at 10:00 hours.

PRESENT:-

Members:-

Councillor Jen Wilson in the Chair

Councillors Derek Adams, Tracey Cannon, Jim Clifton, Paul Cooper (Vice-Chair) and David Dixon.

Officers: Chris Fridlington (Assistant Director of Development and Planning), Natalie Etches (Business Growth Manager), Kevin Shillitto (Solicitor) and Tom Scott (Governance Officer).

Also in attendance at the meeting was Councillor Liz Smyth (Portfolio Holder - Growth/Economic Development).

The Portfolio Holder - Growth/Economic Development and the Assistant Director of Development and Planning left the meeting during Minute No. LOC8-21/22.

LOC1-21/22 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Tricia Clough.

LOC2-21/22 URGENT ITEMS OF BUSINESS

The Chair had no urgent items of business.

LOC3-21/22 DECLARATIONS OF INTEREST

There were no declarations of interest made at the meeting.

LOC4-21/22 MINUTES

Moved by Councillor David Dixon and seconded by Councillor Jen Wilson.

RESOLVED that the minutes of a meeting of a Growth Scrutiny Committee held on 15th March 2021 be approved as a true and correct record.

LOC5-21/22 NOTES

The Chair agreed to note the notes from the informal meeting of Growth Scrutiny Committee on 12th May 2021.

LOCAL GROWTH SCRUTINY COMMITTEE

RESOLVED that the notes from the informal meeting of Growth Scrutiny Committee on 12th May 2021 be noted.

LOC6-21/22 LIST OF KEY DECISIONS AND ITEMS TO BE CONSIDERED IN PRIVATE

The Solicitor presented the list of Key Decisions to Members.

Councillor Derek Adams asked why it appeared money was being spent on a flood survey at Pleasley Vale Business Park when he could not recall the last time the site flooded. The Assistant Director of Development and Planning explained that the survey was to model the different scenarios if the site were to flood in the future, because flood risk was a key part of identifying areas acceptable for redevelopment.

The Chair requested that past flood statistics by area be produced for the Committee. The Assistant Director of Development and Planning and the Business Growth Manager agreed they would investigate this.

RESOLVED that the List of Key Decisions and Items to be considered in private document be noted.

LOC7-21/22 GROWTH STRATEGY - MONITORING UPDATE Q1 2021/22

The Assistant Director of Development and Planning presented a Quarter 1 2021/22 monitoring update on the Growth Strategy. He also gave a presentation which went into more detail on Workers' Co-operatives, Community Wealth Building and the Social Value Strategy.

The Assistant Director of Development and Planning explained that the Committee would be consulted with in the future on the measures and work needed to achieve the outcomes listed in the presentation. The Solicitor added that some of the outcomes would form part of the proposed Scrutiny review on 'To consider how Worker Co-ops and Employee Ownership could be a driving factor in Regional Economic Recovery' which was later in this meeting's agenda.

The Chair referred to Oxcroft House being included in the Strategy and asked what was being planned for it. The Business Growth Manager explained that the property had two interested parties, and one of them wanted to turn it into a secondary school.

Councillor Jim Clifton referred to a mention in the report about a marketing budget and asked how much this was. The Business Growth Manager explained that the overall marketing fee was £3,000 a year (shared with North East Derbyshire District Council) which was a reduction on what it used to be.

Councillor Jim Clifton asked if there was a risk of break ins with so many properties standing empty. The Business Growth Manager explained that empty properties were well screened and secure, and although one had recently been broken into, the property had been resecured.

Councillor Jim Clifton asked if the Council could advertise some of the commercial

LOCAL GROWTH SCRUTINY COMMITTEE

properties on the Council website. The Business Growth Manager explained that commercial properties had to be advertised on external websites.

The Chair asked how the site at Shirebrook Crematorium was progressing. The Business Growth Manager explained that a report would be considered at Executive next week, and a consultant had completed a design.

The Assistant Director of Development and Planning updated Members on the Coalite site by stating that road was being inserted and it would be ready in October 2021.

Councillor David Dixon referred to nothing happening at the Clowne Garden Village development since it received planning permission at Planning Committee three years ago, and asked what had delayed development. The Assistant Director of Development and Planning explained there was an ongoing discussion with waste and highways stakeholders about the roundabout in the area.

Councillor David Dixon asked if the Council had other options to continue the development on the Clowne Garden Village site if other parties prevented it from happening. The Assistant Director of Development and Planning explained that the Council could invest transportation funds, but the Council would be unable to use public money for something that might not happen.

Councillor David Dixon asked what the immediate timescale was to start the Clowne Garden Village development. The Assistant Director of Development and Planning explained that the resolution at Planning Committee three years ago to give the development planning permission lasts for three years, so it might have to come back to Planning Committee at some point in 2021.

The Business Growth Manager stated that an update on COVID returns would be provided to the Committee at a future meeting.

Councillor David Dixon was pleased that certain developments in the action plan were utilising modern methods of construction (MMC). The Portfolio Holder - Growth/Economic Development added that a scheme was planned in Langwith to use the MMC standard for buildings.

RESOLVED that the Quarter 1 2021/22 monitoring update on the Growth Strategy be noted.

LOC8-21/22 WORK PROGRAMME 2021/22

N.B. The Portfolio Holder - Growth/Economic Development and the Assistant Director of Development and Planning left the meeting at this point.

The Solicitor presented the Work Programme 2021/22 to the Committee.

The Solicitor presented Members with the proposed scrutiny review topic in Appendix 2 ('To consider how Worker Co-ops and Employee Ownership could be a driving factor in Regional Economic Recovery') and suggested that if Members accept the proposed review, they might want to broaden its scope with some of the outcomes of the earlier

LOCAL GROWTH SCRUTINY COMMITTEE

Growth Strategy presentation in mind (particularly the slide on Social Value Strategy).

Councillor Jim Clifton asked what type of commercial units were planned to be used on the Coalite site. The Business Growth Manager explained that the units would be large scale warehousing units, and a Centre of Excellence for the site was also being considered.

Councillors Jim Clifton, David Dixon and Tracey Cannon expressed disappointment that the Coalite site would be used for warehousing units instead of businesses or educational buildings. Councillor David Dixon felt that the Council needed to investigate precisely why sites like this could not attract skilled jobs or technical industries.

Members agreed that the proposed review on 'How Worker Co-ops and Employee Ownership could be a driving factor in Regional Economic Recovery' should be discounted because they felt there was limited scope for the Council to make an impact in this area. They noted that Worker Co-ops were part of a wider community wealth building agenda that was achieved through a social value strategy.

Members agreed that they wanted to work with officers on the social value strategy using the former Coalite site as a case study. They felt adopting a social value strategy could also be a way to promote, support and encourage Worker Co-ops.

Councillor David Dixon moved and Councillor Jim Clifton seconded that the Work Programme be noted, the proposed review be discounted, and the Solicitor and the Scrutiny & Elections Officer come back to the next meeting of the Committee with a new draft review scope focussed on integration of social value at BDC to support the elements of the Business Growth Strategy Action Plan around a Social Value Index and Strategy.

The Business Growth Manager stated she would also engage with other local authorities that had already embedded the 'social value index' into their work, like Preston City Council.

RESOLVED that:

- (i) The Work Programme 2021/22 be noted;
- (ii) The proposed review ('To consider how Worker Co-ops and Employee Ownership could be a driving factor in Regional Economic Recovery') be discounted;
- (iii) The Solicitor and the Scrutiny & Elections Officer come back to the next meeting of the Committee with a new draft review scope focussed on integration of social value at BDC.

(Solicitor/Scrutiny & Elections Officer)

The meeting concluded at 11:42 hours.



List of Key Decisions and items to be considered in private

The latest version of the Forward Plan can be found here:

<https://committees.bolsover.gov.uk/mgListPlans.aspx?RPId=1147&RD=0&bcr=1>

Members should contact the officer whose name appears on the List of Key Decisions for any further information.

NB: If Members wish to discuss an exempt report under this item, the meeting will need to move into exempt business and exclude the public in accordance with the Local Government (Access to Information) Act 1985 and Local Government Act 1972, Part 1, Schedule 12a for that part of the meeting only.

Workers Co-operatives

...proven to be an effective tool for creating and maintaining sustainable, dignified jobs; generating wealth; improving the quality of life of workers; and promoting community and local economic development, particularly for people who lack access to business ownership or even sustainable work options.

Community Wealth Building

Community wealth building Five principles



Fair employment and just labour markets

Anchor institutions have a defining impact on the prospects of local people. Recruitment from lower incomes areas, paying the living wage and building progression routes all improve local economies.

Progressive procurement of goods and services

Developing dense local supply chains of businesses likely to support local employment and retain wealth locally: SMEs; employee-owned businesses; social enterprises, cooperatives and community business.

Plural ownership of the economy

Developing and growing small enterprises, community organisations, cooperatives and municipal ownership is important because they are more financially generative for the local economy – locking wealth in place.

Socially just use of land and property

Deepening the function and ownership of local assets held by anchor institutions, so that financial and social gain is harnessed by citizens. Develop and extend community use – public sector land and facilities as part of “the commons”.

Making financial power work for local places

Increase flows of investment within local economies by harnessing and recirculating the wealth that exists, as opposed to attracting capital. This includes redirecting local authority pension funds, supporting mutually owned banks.



Social Value Strategy

Themes	Outcomes
Jobs: Promote Local Skills and Employment	More local people in employment
	More opportunities for disadvantaged people
	Improved skills for local people
	Improved employability of young people
Growth: Supporting Growth of Responsible Regional Business	More opportunities for local SMEs and VCSEs
	Improving staff wellbeing
	Ethical Procurement is promoted
	A workforce and culture that reflect the diversity of the local community
Social: Healthier, Safer and more Resilient Communities	Social Value embedded in the supply chain
	Crime is reduced
	Creating a healthier community
	Vulnerable people are helped to live independently
Environment: Protecting and Improving Our Environment	More working with the Community
	Climate Impacts are reduced
	Air pollution is reduced
	Better places to live
Innovation: Promoting Social Innovation	Sustainable Procurement is promoted
	Other measures (TBD)

5. Working with partners to support enterprise, innovation, jobs and skills

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Partnership working is at the heart of the Council's ambition to be the economic and environmental driver for Bolsover District. Partnership working is also at the heart of the projects already described in this strategy document as well as the following range of projects that are intended to support enterprise, innovation, jobs and skills:

- **Business Support**
- **Business Engagement**
- **Institute of Technology**
- **Kick Start**
- **MMC**
- **Social Value Index**
- **Town Centres**

Business Engagement

We are currently working on a refreshed business engagement strategy – a key priority for us is to build on the links we have made with business during the pandemic.

The strategy is therefore aimed at developing a stronger understanding of our businesses including their growth potential and key constraints alongside looking to improve opportunities for working with the Council and/or other partners and deliver social value.

Amongst other things, this strategy should:

- Improve communication between the Council, partners and local businesses to promote and encourage a shared vision of business growth across the District
- Enable businesses to effectively access business support and be proportionately represented on LEP / County level programmes
- Facilitate the development of sector or needs specific projects and programmes to support business growth across the District

Centre of Excellence for Green Skills

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Although the Council's recent CRF bid for funding to support the creation of a centre of excellence, work has not stopped on this project.

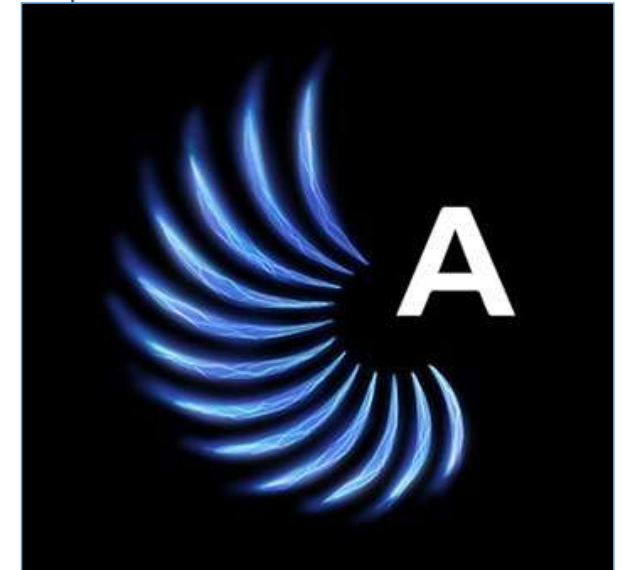
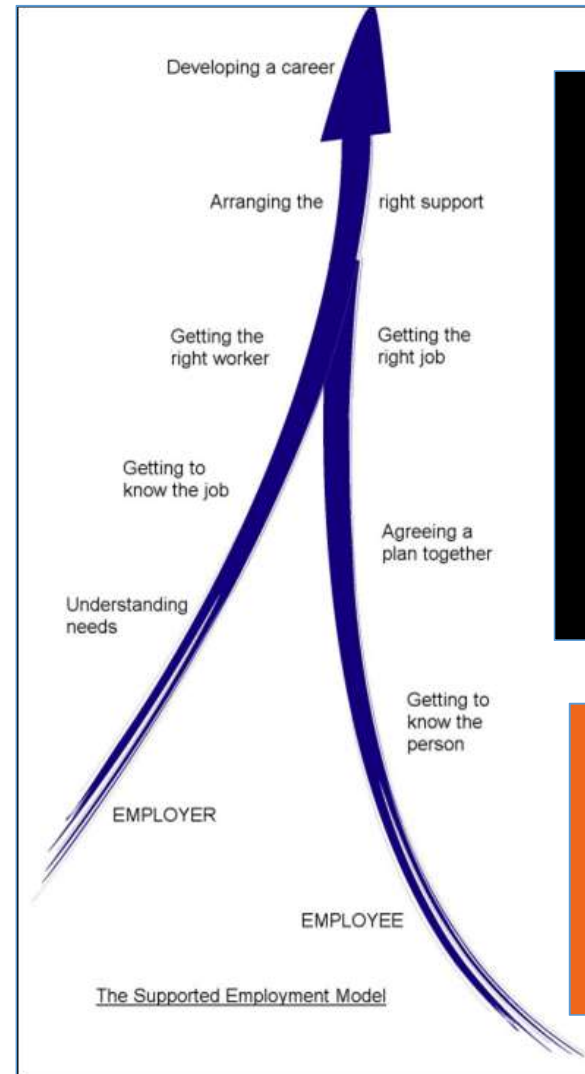
We are currently working with a range of partners with a particular focus on bidding for the Shared Prosperity Fund due in 2022

KICKSTART SCHEME

The Council recently received a grant for its first six kick starters and we are hoping to offer more placements before the December 2021 deadline.

The placements are likely to be in housing, partnerships, planning, leisure and business growth.

We will be offering the kick starters in-house support with potential career pathways into lower and higher apprenticeships.



**Sheffield
Hallam
University** | National Centre
of Excellence for
Degree Apprenticeships

MMC

16 In partnership with Woodhead Ltd, the Council is developing its use of modern methods of construction (MMC) to accelerate housing delivery. The first scheme of houses for Bolsover Homes using off-site construction and the future homes template will be built at 'The Woodlands' in Whaley Thorns. The buildings will be highly energy efficient, include air source heat pumps rather than gas boilers and will be ten times quicker to build than a traditional bricks and mortar property.



Social Value Index

We are currently working up a bespoke 'calculator' based on the HACT model to better quantify social value associated with our projects and other activities carried out in the District. A bespoke calculator will allow us to better reflect and prioritise the locally distinctive needs of the people who live and work in the District.



On average, talking to neighbours regularly increases life satisfaction by 1 index point



Analysis reveals that on average £3,848 also increases life satisfaction by 1 index point



The value of talking to neighbours regularly = £3,848

We are aiming to use the calculator to improve our funding bids by presenting the cash value of inclusive growth to demonstrate value for money in an District with historically poor land values. We also intend to use the calculator to ensure we get best value for our local communities through our procurement and our project work.

7. Building Back Better

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The previous actions set out a range of projects that have been designed to individually and collectively allow us to:

- Actively engage with partners to benefit our communities;
- Promote equality and diversity and where practicable: support vulnerable and disadvantaged people;
- Provide good quality council housing where people choose to live;
- Develop attractive neighbourhoods that residents feel proud of and take responsibility for; and
- Improve health, wellbeing and increase participation in sport and leisure activities

The following projects show our commitment to enhancing biodiversity and reducing our carbon footprint whilst supporting and encouraging residents and businesses to do the same:

- **Community Woodlands;**
- **Electric Charging Points;**
- **Geothermal Energy; and**
- **Nature Recovery Network.**

Bolsover Community Woodlands

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In 2021, the Council received an offer from the Woodland Trust of £269,160 from the Emergency Tree Fund to accelerate delivery of the Bolsover Community Woodlands project.

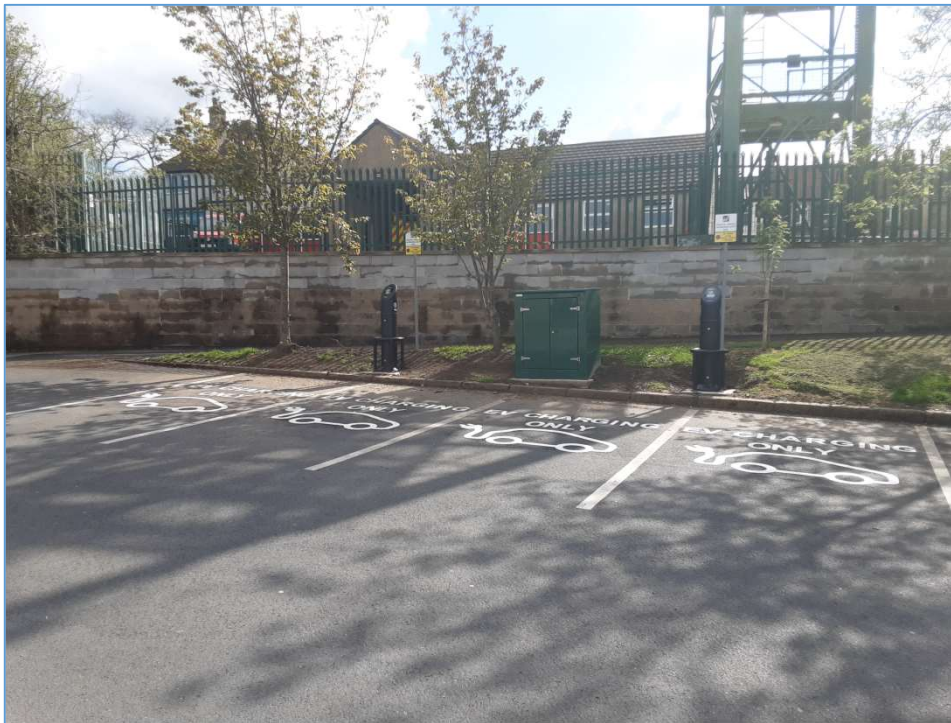
The first trees planted under this scheme will be on around 72ha of land near Creswell.

The Council's ambition is to plant one million trees over the next ten years.



Electric Charging Points

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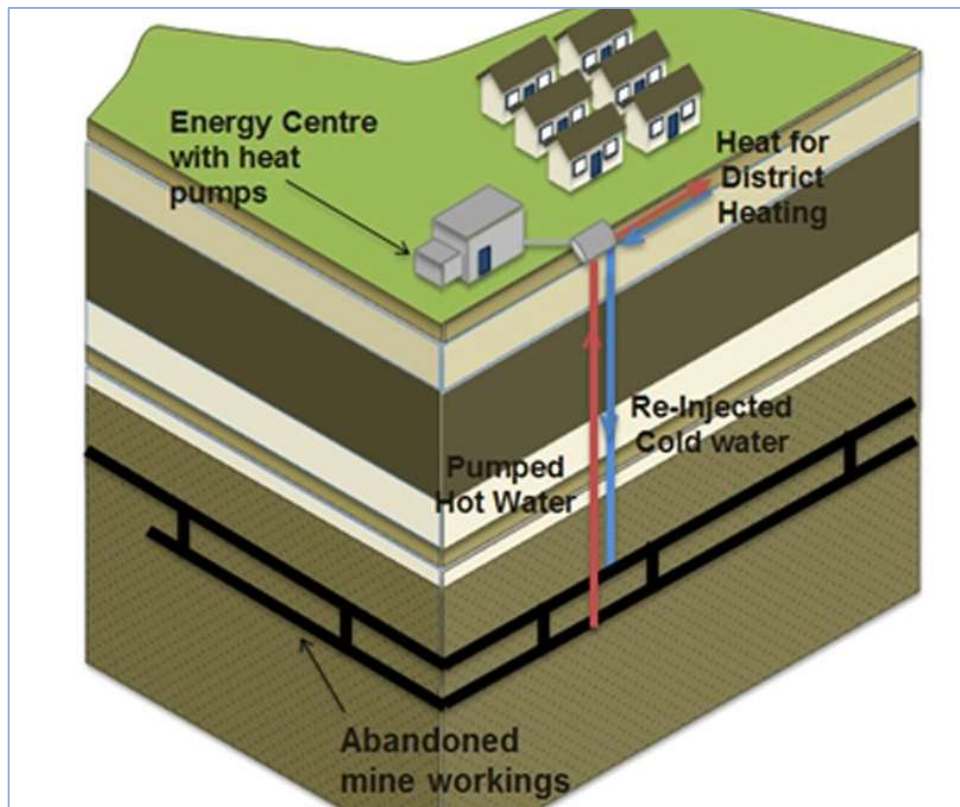
The Office for Zero Emission Vehicles offers funding for providing off road charging facilities that can be used by local residents.

With OZEV funding from, two dual rapid charging points were installed in the Middle Street car park in Bolsover in 2021.

We are currently investigating whether additional charging points can be installed in other locations around the District with the next round of funding made available by OZEV for 2021/22.

Geothermal Energy

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There is potential for the District to be holding a significant amount of renewable energy in underground mine water.

We have commissioned the Coal Authority to carry out studies at Whitwell and Creswell.

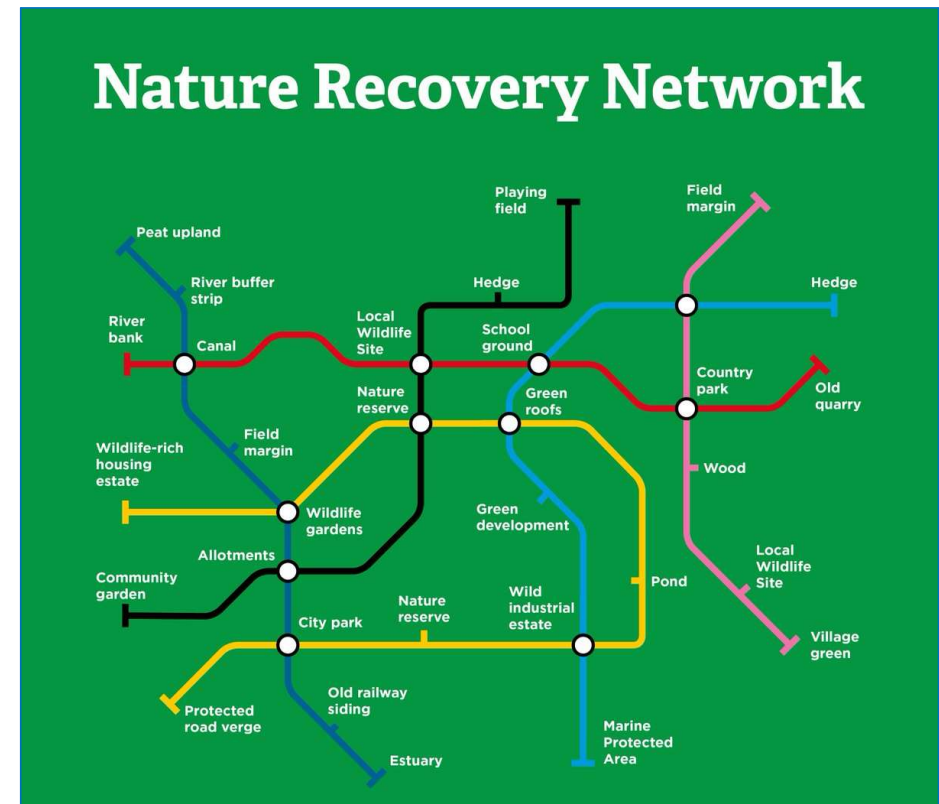
The studies may show mine water can be used to provide heat (and cooling) to the proposed developments on both sites.

Nature Recovery Network

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The Nature Recovery Network is a Government-led project aiming to restore and enhance England's wildlife-rich places to deal with 3 of the biggest challenges we face : biodiversity loss, climate change and wellbeing.

We have recently commissioned Derbyshire Wildlife Trust to start work on surveying the District's wildlife sites as a precursor to creating a Local Nature Recovery Strategy that will sit within the national Nature Recovery Network



Growth Strategy: Action Plan					June 2021
Making the best use of our assets	Description	Ambition	Recent Actions	Next Steps	Target Date
Garage Sites	Work on identifying development potential of sites earmarked for disposal.	Generate income of £1,000,000 through sales of surplus land	Planning briefs drawn up for next tranche of sites to go out to auction. Custom and Self-Build brought back in house.	Confirm disposal of sites by auction and make up auction packs. Relaunch Custom and Self-Build Register.	Summer 2021
Land on Portland Drive, Shirebrook	Land parcel designated for employment uses bought by the Council in 2020	Identify and complete a design and build project on the land– i.e. Tangent 4	Report presented to Approval to use £120k from transformation reserve to appoint client and design team (Executive 24 May 2021)	Procure the client and design team, and complete architectural drawings, cost plan, surveys and searches, and submit planning application.	September 2021
Oxcroft House	Long term vacant premises adjacent new Morrisons in Bolsover.	Bring building back into income generating use.	Acquired EPC and basic repairs completed. Revisited marketing but still no firm interest.	Consider demolition of building and replacement with apartments – currently under review.	September 2021
Pleasley Vale	Redevelopment of mill buildings and improved visitor attraction / leisure facilities.	Planning permission obtained for redevelopment of the site	Ambiental appointed to complete hydro modelling and mapping study	Undertake wider viability review of development proposals and opportunities in light of hydro modelling.	March 2024
The Tangent Phase 3	Land parcel adjacent the existing business centre identified as a potential development site for the Council	Design and build a block of 18no. small and medium sized industrial units for the local business community	Report presented to Executive on 24 May 2021. Approval for £120k transformation reserve to appoint client and design team	Procure the client and design team, and complete architectural drawings, cost plan, surveys and searches, and submit planning application.	September 2021

Increasing Revenue Streams	Description	Ambition	Recent Actions	Next Steps	Target Date
Re-opening of Maid Marion Line	Proposals to convert existing freight line to passenger line.	Reopen line and reinstate station close to the site of the former Selston Station.	Identified land ownership and potential design options for Pinxtion/Selston station.	Strategic outline Business Case to be completed and submitted to Government.	Review September 2021

Shirebrook Crematorium	Proposals for new build crematorium on Town Council land adjacent to cemetery in Shirebrook.	Create a new source of income	Initial design work for buildings on site commissioned and in progress.	Present full business case and design options to Executive.	September 2021
Shirebrook Growth Corridor	Identifying opportunities for growth / improving connectivity across the District	Delivery of new road link between J.29 and Shirebrook Delivery of 2000 new homes and 30 hectares of employment land	Launch of call for sites. Dialogue with DCC re land in County's ownership at Doe Lea. Dialogue with Highways England re J.29	Determination on preferred route required. Review outcomes of call for sites.	September 2021

Unlocking Development Potential	Description	Ambition	Recent Actions	Next Steps	Target Date
Former Coalite Site	Strategic site in Local Plan	Delivery of c.49ha of employment land	Highway improvements begin in April 2021, site ready for occupation in October 2021.	Continued dialogue with owner/developer re potential end-uses and end-users.	Review end of September 2021
Clowne Garden Village	Strategic site in Local Plan	Delivery of c.1500 houses and c.16ha of employment land	Renewed discussions taking place between Waystone (the developer) and County Council re: highway improvements.	Pending submission of further information from Waystone.	September 2021
Whitwell Colliery	Strategic site in Local Plan	Delivery of 400 houses and c.6 ha of employment land	Established Homes England interest in site. Commissioned geo-thermal energy study.	Follow up interest from potential end user in employment land. Review outcomes of geo-thermal study.	Review end of September 2021

Enabling Housing Growth	Description	Ambition	Recent Actions	Next Steps	Target Date
Bolsover Homes	Programme of social rented house building.	Deliver 400 new homes over the next four years.	Initial cluster of 4 sites at Whitwell will deliver 16 houses: 1 completed and tenanted; Woodlands at Langwith – taken on a bespoke MMC product to deliver 19 properties.	Started work on Sandy Thorpe (second site in Whitwell), delivering 21 further properties Submit planning application for the Woodlands scheme at Langwith.	September 2021
Development Co.	Joint venture to allow for greater Council control over	To bring long-term empty residential and commercial properties back into use.	Vacant buildings survey undertaken for town centres.	Formulate formal proposal.	Review end of September 2021

	purchase and renovation of empty properties.				
Dragonfly	Joint venture between the Council and Woodheads Limited.	Delivery of a contemporary housing product for the private market.	The Meadow View development of ten homes has now sold out generating a profit for the Council. Mill Lane at Bolsover – planning application submitted for 32 new homes	Additional sites are being identified through the current review of land in Council ownership	Review end of September 2021
Housing Market Assessment	Report to assist potential funders / developers / investors better understand the District's housing market.	Creation of a bespoke analysis that informs a suite of pitch books to attract inward investment.	Agreement made with Homes England re content and scope of work.	Pending Homes England commissioning work.	Review end of June 2021

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Working with Partners	Description	Ambition	Recent Actions	Next Steps	Target Date
Business Support	Range of financial support made available to businesses within the District.	Allocate full allowance of Business Growth Fund = £200,000 Allocate full allowance of Economic Loan Fund = £150,000 Distribute all Discretionary Grant Funding = £2.7million Allocate all of Shirebrook Shop Fronts Grant = £800,000	First Quarter of 2021 dominated by discretionary grant funding with over £2.3million distributed to more than 200 businesses. Contacted more than 60 businesses to follow up on request for further information on business support Vision Derbyshire – 3 business advisors appointed to programme. Partnership working arrangements established between Districts and County Council	Revisit and revitalise communications on BGF, ELF and 'start up' grant. Continue to promote and implement Shirebrook Shop Fronts programme. Complete Round 2 of Discretionary Grant Funding- £395,000 Communicate DCC 'start-up' offer and ensure Bolsover gets fair share of support from Vision Derbyshire project - total grant available to new starts or start ups = £800,000 County –wide	Review end of September 2021
Business Engagement	Work related to building on our communication and engagement with local businesses.	To adopt and implement a meaningful business engagement strategy.	Further consultation undertaken with key stakeholders based on initial proposals and draft strategy.	Further work required on writing up 'final' version of strategy before further consultation.	Review end of September 2021
Centre of Excellence	This project started life as a bid for an IoT but has now been transformed into a centre of excellence offering higher and further education in sustainable development, construction, project	Commission a design and build project that becomes an anchor for innovation centre / technology park within the District	Recent bid made to community renewal fund, which was ultimately unsuccessful.	Renew private and public partnership working towards launch of Shared Prosperity Fund in April 2022. Flesh out requirements and delivery of a feasibility study.	Review end of September 2021

	management and R&D in MMC and decarbonisation.				
Kick Start	6 month funded placements for job seekers between 16 and 24 and at long-term risk of unemployment.	Offer a minimum of 6 placements with prospects of a career pathway into full time employment.	Grant awarded by DWP for six placements.	Recruitment pending verification and advertisement of posts by DWP.	Review end of September 2021
MMC	'Modern Methods of Construction' (MMC) is a wide term, embracing a range of offsite manufacturing and onsite techniques that provide alternatives to traditional house building.	Work with partners to finalise a design for modular construction homes that can be adapted to fit a range of circumstances, and also be scaled and built at volume.	MMC Pilot scheme agreed for the Woodlands development at Langwith, delivering 19 new properties	Start on construction of the development at The Woodlands. Review the development through the construction phases.	Review end of September 2021
Social Value Index	Promoting and encouraging social value underpins 'inclusive growth'.	Indexing Social Value is a way of supporting 'spend local' through procurement and future funding bids.	Social Value Portal's national calculator identified as possible index to use.	Further consideration needed of cost/benefits of subscribing to portal - £7,000p/a	Review end of September 2021
Town Centres	Range of work around re-opening High Streets safely and regeneration of town centres.	Securing the future viability and vitality of the District's town centres.	Town centre surveys complete – over 500 responses received Town Centre Action Plans received First meeting of the Shirebrook town centre working group held Allocated £70,000 of Reopening High streets safely project to support businesses and town centres to recommence trading safely. Allocated £70,000 of Welcome Back Fund to support the reopening of high streets and local economic hubs Action Plan for Welcome Back Fund submitted for approval.	Take forward Shirebrook town centre working group. Follow up - Local Full Fibre Networks (LFFN) Challenge Fund. Deliver activities identified through the Welcome Back Fund and the Town Centre Action Plans to support the reopening of the town centres post COVID-19. Work with Visit Bolsover to improve online presence of towns and tourism offer. Continue to promote ShopAppy online marketplace. Continue work with Bolsover Town Centre Task Force.	Review end of September 2021

Promoting the District and increasing Tourism	Description	Ambition	Recent Actions	Next Steps	Target Date
Adoption of a Tourism Strategy	This strategy is aimed at improving the District's tourism and leisure offers and how they are promoted.	Increase overnight stays thereby increasing visitor spend and encouraging growth in the District's visitor economy.	Strategy formally adopted in March 2021. Worked with Marketing Peak District and Derbyshire to promote parts of the district via social media to help disperse visitors from 'honeypot' sites.	Work with newly appointed cabinet member for leisure and tourism on priorities, staffing and delivering on the actions in the tourism strategy. Work with Visit Bolsover to identify further opportunities for partnership working.	Review end of September 2021.
Cycling Infrastructure Strategy	A completed RAG assessment of the existing cycle network and missing links.	Join up the existing cycle network to improve connectivity and accessibility.	Finalising document	Ensuring this work is joined up with the walkable communities to form a coherent strategy.	Review end of September 2021
Walking Guides	Rework existing guides and create new walking guides to publish online.	Host a suite of walking guides on the Council's website to promote leisure and tourism within the District.	Work has started on the old walking guides Work is continuing on the "walkable communities" project. Work has started on two long distance walks.	Checking the proposed and existing routes on the ground. Start publication of the new guides.	Review end of September 2021

Building Back Better	Description	Ambition	Recent Actions	Next Steps	Target Date
Community Woodlands	This project is aligned with the nature recovery network and both aim to promote 'building back better'.	Ambition to plant 1,000,000 trees.	Reports drafted for Executive and Council seeking approval of £10,000p/a management costs	Pending Council approval, Wellbeck Estates to start planting trees on land identified at Creswell.	Review end of September 2021.
Electric Charging Points	Using OZEV funding to provide electric charging points in the Council's car parks.	To improve the distribution of electric vehicle charging points throughout the District	Charge points installed in Middle Street car park by BP Pulse installed in May 2021.	Discussions on-going with OZEV and EST and BP Pulse about Ashbourne Street car park and other potential eligible sites.	Review end of September 2021
Geothermal Energy	Utilising mine-water to produce energy savings.		Commissioned the Coal Authority jointly to carry out studies at Creswell Model Village and Whitwell Colliery.	Determine viability / feasibility of project on receipt of the Coal Authority studies.	Review end of September 2021
Nature Recovery Network	Survey of Council-owned land to create a network of sites that can be improved	To create places for nature paid for by developer contributions.	Derbyshire Wildlife Trust commissioned to complete work.	DWT carrying out appropriate survey work.	Review end of September 2021

	for nature to offset impacts of future development.				
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Back Office Tasks	Description	Ambition	Recent Actions	Next Steps	Target Date
CRM Database	Amongst other things, the database is intended to capture the details of and the work we are doing with businesses we engage with and businesses looking for premises in the district.	Be able to better match businesses with business opportunities. Create our own analysis of market demand to inform future growth proposals.	There are several databases covering different business operations.	Integrate the different databases into a single CRM database and start to build and develop this model	September 2021
Pitch Books	The pitch books are intended to showcase development opportunities in a similar way to the Bolsover Homes portfolio, which was successfully used to promote and communicate this project.	Publish pitch books for all strategic sites in the Local Plan to support funding bids, encourage inward investment and community engagement.	Pitch books have been completed for five of the six strategic sites in the Local Plan and for the Shirebrook Growth Corridor – Pleasley Mills now added and CGV amended.	The existing pitch books need to be expanded and work is required on their design. Produce visual media guide for Pleasley Mills.	Review end of September 2021
Publication of “In Business”	This is a paper-based publication intended to inform local businesses of the support offered by the Council.	Direct distribution of “In Business” to target audience to promote and encourage take up of grants and other forms of supports offered by the Council.	Compilation of content in progress. Comms Team aware of project and awaiting further instruction.	Get publication ready for delivery.	Publish on or before September 2021
Websites	The Council has three websites operated independently of the Council’s main website promoting inward investment and the Council’s commercial properties.	To improve and update the Council’s standalone business websites,	The websites for The Tangent and Pleasley Vale have been updated and refreshed with new information including available units and prices	Continually review and update the websites with new letting information and news stories. Consider opportunities for search engine optimisation.	Review end of September 2021

Bolsover District Council

Local Growth Scrutiny Committee

20 October 2021

Agreement of Scrutiny Committee Work Programme 2021/22

Report of the Scrutiny & Elections Officer

Classification: This report is public

Report By: Scrutiny & Elections Officer

Contact Officer: Joanne Wilson

PURPOSE / SUMMARY

- To provide members of the Scrutiny Committee with an overview of the meeting programme of the Committee for 2021/22.
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RECOMMENDATIONS

1. That Members review this report and the Programme attached at Appendix 1 for approval and amendment as required. All Members are advised to contact the Scrutiny & Elections Officer should they have any queries regarding future meetings.
2. That Members consider the review scope attached at Appendix 2 and determine whether they will take this forward for the year 2021/22. Members must also determine any final amendments for approval.

Approved by the Portfolio Holder – N/A

IMPLICATIONS

Finance and Risk: Yes ☐ No ☒

Details:

None from this report.

On Behalf of the Section 151 Officer

Legal (including Data Protection): **Yes** ☒ **No** ☐

Details:

In carrying out scrutiny reviews the Council is exercising its scrutiny powers as laid out in s.21 of the Local Government Act 2000 and subsequent legislation which added to/amended these powers e.g. the Local Government and Public Involvement in Health Act 2007.

On Behalf of the Solicitor to the Council

Staffing: **Yes** ☐ **No** ☒

Details:

None from this report.

On behalf of the Head of Paid Service

DECISION INFORMATION

Decision Information	
Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: BDC: Revenue - £75,000 <input type="checkbox"/> Capital - £150,000 <input checked="" type="checkbox"/> NEDDC: Revenue - £100,000 <input type="checkbox"/> Capital - £250,000 <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i>	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No
District Wards Significantly Affected	N/A
Consultation: Leader / Deputy Leader <input type="checkbox"/> Cabinet / Executive <input type="checkbox"/> SAMT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input checked="" type="checkbox"/> Public <input type="checkbox"/> Other <input type="checkbox"/>	Yes Details: Committee Members

Links to Council Ambition (BDC)/Council Plan (NED) priorities or Policy Framework including Climate Change, Equalities, and Economics and Health implications.

All

REPORT DETAILS

1 **Background** *(reasons for bringing the report)*

- 1.1 The main purpose of the report is to inform members of the meeting programme for the year 2021/22 and planned agenda items (Appendix 1).
- 1.2 This programme may be subject to change should additional reports/presentations be required, or if items need to be re-arranged for alternative dates.
- 1.3 Review Scopes submitted will be agreed within Informal Session in advance of the designated meeting for Member approval to ensure that there is sufficient time to gather the information required by Members and to enable forward planning of questions.
- 1.4 Members may raise queries about the programme at the meeting or at any time with the Scrutiny & Elections Officer should they have any queries regarding future meetings.
- 1.5 All Scrutiny Committees are committed to equality and diversity in undertaking their statutory responsibilities and ensure equalities are considered as part of all Reviews. The selection criteria when submitting a topic, specifically asks members to identify where the topic suggested affects particular population groups or geographies.
- 1.6 The Council has a statutory duty under s.149 Equality Act 2010 to have due regard to the need to advance equality of opportunity and to eliminate discrimination.
- 1.7 As part of the scoping of Reviews, consideration is given to any consultation that could support the evidence gathering process.

2. **Details of Proposal or Information**

- 2.1 Attached at Appendix 1 is the meeting schedule for 2021/22 and the proposed agenda items for approval/amendment.
- 2.2 Attached at Appendix 2 is a review scope for Committee's consideration. Members will need to amend, if required, and to take a vote on whether the review is taken forward and assess possible timescales given existing work of the Committee.

3 Reasons for Recommendation

- 3.1 This report sets the formal Committee Work Programme for 2021/22 and the issues identified for review.
- 3.2 The Scrutiny Programme enables challenge to service delivery both internally and externally across all the Council Ambitions.
- 3.3 The Scrutiny functions outlined in Part 3.6(1) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

4 Alternative Options and Reasons for Rejection

- 4.1 There is no option to reject the report as the Scrutiny functions outlined in Part 3.6(1) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

DOCUMENT INFORMATION

Appendix No	Title
1.	Work Programme 2021/22
2.	Draft review scope (Review of Integration of Social Value to BDC Policy and Delivery)
Background Papers (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)	
Previous versions of the Committee Work Programme.	

Local Growth Scrutiny Committee

Work Programme 2021/22

Formal Items – Report Key

Performance Review	Policy Development	Policy/Strategy/ Programme Monitoring	Review Work	Call-In/Review of Executive Decisions	Petition

Date of Meeting	Items for Agenda		Lead Officer
7 July 2021	Part A – Formal	<ul style="list-style-type: none"> CANCELLED 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> CANCELLED 	Scrutiny & Elections Officer
1 September 2021	Part A – Formal	<ul style="list-style-type: none"> Growth Strategy – Monitoring Update Q1 2021/22 	Assistant Director of Development & Planning
		<ul style="list-style-type: none"> Agreement of Work Programme 2021/22 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> Review work 	Scrutiny & Elections Officer
20 October 2021	Part A – Formal	<ul style="list-style-type: none"> Integration of Social Value in BDC Policy and Delivery 	Assistant Director of Development & Planning/ Business Growth Manager
		<ul style="list-style-type: none"> Impact of Covid-19 on local economy (verbal report) 	Assistant Director of Development & Planning/ Business Growth Manager
		<ul style="list-style-type: none"> Work Programme 2021/22 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> Review work 	Scrutiny & Elections Officer
8 December 2021	Part A – Formal	<ul style="list-style-type: none"> Growth Strategy – Monitoring Update Q2 2021/22 	Assistant Director of Development & Planning
		<ul style="list-style-type: none"> Work Programme 2021/22 	Scrutiny & Elections Officer
	Part B – Informal	<ul style="list-style-type: none"> Review work 	Scrutiny & Elections Officer
26 January 2022	Part A – Formal	<ul style="list-style-type: none"> TBC 	
	Part B – Informal	<ul style="list-style-type: none"> Review work 	Scrutiny & Elections Officer
2 March 2022	Part A – Formal	<ul style="list-style-type: none"> Growth Strategy – Monitoring Update Q3 2021/22 	Assistant Director of Development & Planning

Date of Meeting	Items for Agenda		Lead Officer
20 April 2022		• Work Programme 2021/22	Scrutiny & Elections Officer
	Part B – Informal	• Review work	Scrutiny & Elections Officer
	Part A – Formal	• Growth Strategy – Monitoring Update Q4 2021/22	Assistant Director of Development & Planning
		• Work Programme 2021/22	Scrutiny & Elections Officer
	Part B – Informal	• Review Work	Scrutiny & Elections Officer

BOLSOVER DISTRICT COUNCIL

SCRUTINY PROJECT MANAGEMENT – REVIEW SCOPE

NAME OF COMMITTEE:	Local Growth Scrutiny
SUBJECT TO BE REVIEWED:	Review of Integration of Social Value to BDC Policy and Delivery
REASON(S) FOR THE REVIEW:	Suggestion from Economic Development team as part of revised Growth Strategy
IDENTIFY APPROPRIATE CORPORATE PLAN AIMS, PRIORITIES AND TARGETS:	<p>CORPORATE PLAN AIM –</p> <p>Our Economy – by driving growth, promoting the District and being business and visitor friendly</p> <p>Our Environment – by protecting the quality of life for residents and businesses and meeting environmental challenges</p> <p>Our Customers – by providing excellent services</p> <p>PRIORITIES –</p> <p>Our Economy:</p> <ul style="list-style-type: none"> • Working with partners to support enterprise, innovation, jobs and skills <p>Our Environment</p> <ul style="list-style-type: none"> • Reducing our carbon footprint and supporting residents and businesses to reduce their footprint • Actively engaging with partners to benefit our communities <p>Our Customers:</p> <ul style="list-style-type: none"> • Actively engaging with partners to benefit our customers • Promoting equality and diversity and supporting vulnerable and disadvantaged people <p>TARGETS –</p> <p>ECO.01 - Deliver a Business Growth Strategy by March 2021 that will support enterprise, innovation, jobs and skills and makes the best use of our assets.</p>
DIRECTORATE/SERVICES INVOLVED:	<p>Directorate – Strategy & Development</p> <p>Services – Development & Planning; Economic Development</p> <p>Other service areas to be determined depending on how which elements of Social Value Members choose to assess.</p>

AIMS AND OBJECTIVES OF REVIEW:	<p>Aim: To clarify how the Council can integrate Social Value within the delivery of the Business Growth Strategy, and other core strategies as determined.</p> <p>Objectives:</p> <ul style="list-style-type: none"> • To review how social value can be integrated in to current policy and delivery based on best practice examples. • To investigate how the Council can maximise the social value benefits of the Coalite development, with specific emphasis on skilled jobs, and how this can be applied to other development sites within the District. • To assess how wide the social value strategy should be developed, engaging with other service areas/Scrutiny Committees as required. • To assess how the integration of social value could be supported by developing a 'cooperative council' approach.
KEY ISSUES:	<p>The Council needs to be able to evidence the benefits of investment and ensure the economic, social and environmental needs of the area are being addressed.</p> <p>The Social Value evaluation methodology is already used by the Partnerships team and could be used more widely by the authority.</p> <p>The Council can secure additional benefits for the area through s.106 agreements agreed as part of planning permissions – is this being used to its full potential?</p>
METHOD(S) OF REVIEW:	<p>Examine use of Social Value Strategies by other local authorities.</p> <p>Document analysis on existing Business Growth Strategy and other core Council Strategies to assess how Social Value could be integrated.</p> <p>Written and verbal briefings from officers.</p> <p>Potential to consult with EM Network and use of the models/policy approach elsewhere.</p>
IMPLICATIONS: (legislative, regulatory, etc)	<p>Procurement legislation requires contracts of a certain size to incorporate social value outcomes.</p> <p>The Council can secure additional benefits for the area through s.106 agreements agreed as part of planning permissions – is this being used to its full potential.</p>
DOCUMENTARY EVIDENCE: (Internal/External)	<p><u>Internal</u> Existing BDC Strategies Existing policy/processes used by Procurement team</p> <p><u>External</u>36</p>

	Other local authorities Social Value Strategies – best practice examples Investigation of work of Cooperative Councils Network – to be determined.
STAKEHOLDERS:	*RELEVANT PORTFOLIO HOLDER MUST BE INVOLVED IN THE REVIEW Portfolio Holder - Economic Development AD Development & Planning Executive Director of Strategy & Development Economic Development Team Partnerships Team EM Scrutiny Network – as a consultee group Potential consultation with EM Network Potential engagement of other scrutiny committees
CONSULTATION/RESEARCH:	Potential consultation with EM Network Other local authorities Social Value Strategies – best practice examples
SITE VISITS:	To be determined.

TIMESCALE	ESTIMATED	REVISED	ACTUAL
Commencement	October 2021		
Interim Report/Recommendations	January/February 2022		
Finish (Report to Committee)	March 2022		
Report to Executive	April 2022		

SCRUTINY REVIEW OUTCOMES

CONCLUSIONS:	
RECOMMENDATIONS:	
DRAFT REPORT SENT TO DIRECTOR & ANY RELEVANT OFFICERS FOR COMMENT:	*DATE AND OFFICERS RESPONDING
DATE DRAFT REPORT CONSIDERED BY PORTFOLIO HOLDER:	
DATE SIGNED OFF BY COMMITTEE/CHAIR:	
DATE CONSIDERED BY EXECUTIVE:	
DATE OF EXECUTIVE RESPONSE TO COMMITTEE:	
POST-SCRUTINY MONITORING PERIOD:	
DATE OF EVALUATION OF PROCESS:	